

THE SOLA CONFERENCE 2017

SOLA, 19th September 2017

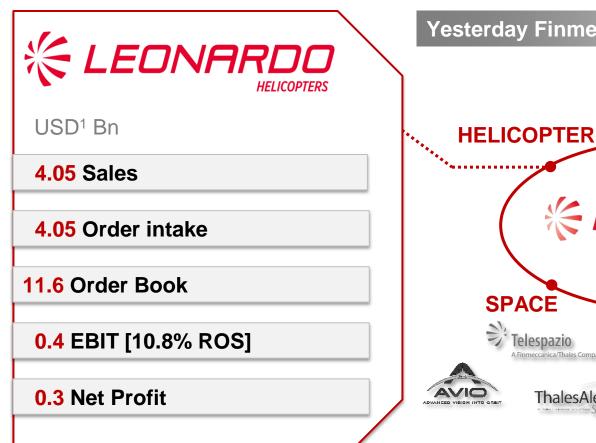
Roberto Garavaglia, SVP Strategy

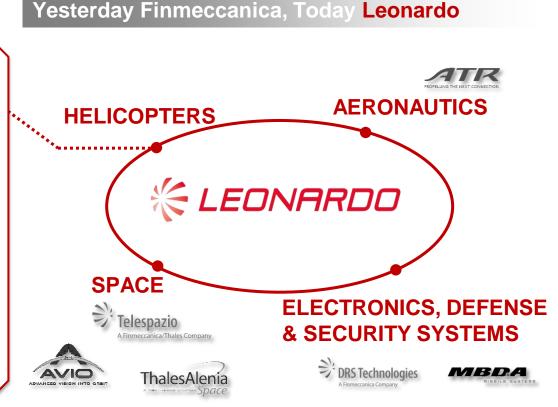






Leonardo Helicopters 2016 Key Financial Results







Leonardo Helicopters: Overview



Typical Development



• 5 to 7 Years from design to production

Managing the whole value chain



- » Comprehensive Product Range
- » Dual use helicopters
- » Family concept AW139, AW169, AW189 based on a common design philosophy and certification safety standards



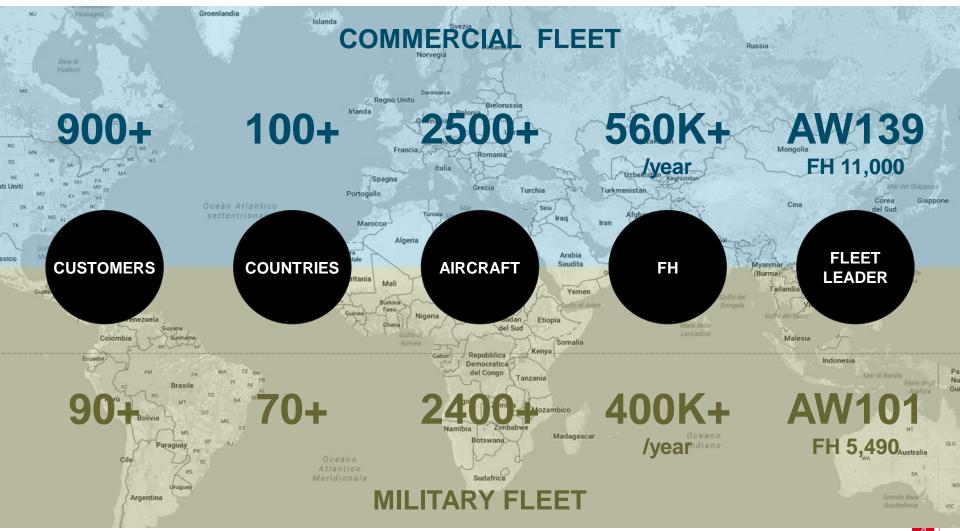
» Innovative Technologies including AW609 TiltRotor and Rotary-wing Unmanned Air Vehicles (RUAV)



» Delivery of Customer Support & Training integrated programmes



Leonardo Helicopters: Worldwide Presence





Fixed Wing vs Helicopters: two Worlds Apart?



AIRPLANE Configuration Design:

- Role based, very optimised and stable configuration
- Almost manufacturer-independent: index of a very consolidated development

HELICOPTER Configuration Design:

- · Manufacturer peculiar configuration
- Specific role dictate configurations
- Development maturity still on-going

Closing the gap to fixed wing is still a highly "creative" challenge



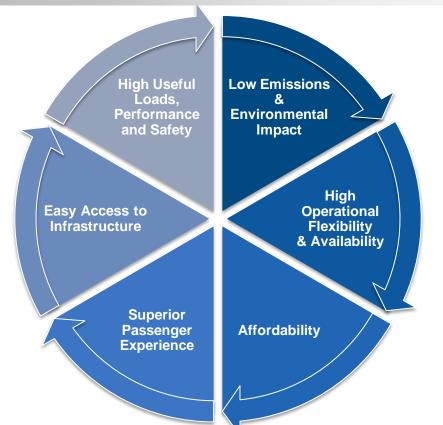
How do we approach the future?







Technology-Driven Enablers









From the only way to the best way



Key Technology Enablers



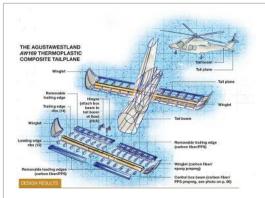
Multiplatforms NAV/COM/AFCS integration, GNSS based procedures



All WX / hostile environment capabilities through advanced system integration & integrity, Low pilot workload



Advanced technologies, health/usage monitoring, flexible maintenance programs for cost reduction



Recyclable techs, low emissions (noise, CO2, NOx, waste)



Intrinsic/embedded safety features



Clean, silent, reduced maintenance power plants, electric technology



Innovative advanced configurations



Rotorcraft Sector: Giving Credit to Safety

1. Design and Operations rules must go hand in hand proportional to the specific risk

Lack of a common Risk model driving both

2. Give credit to «Over and Beyond» safety respect to the minimum

Safety is an investment, not a cost

3. Incentives

Improved vehicles with more recent certification basis have to be incentivised









The Future is Here: New Gen Helicopters, Fast Rotorcraft & RUAV















SD-150 'Hero'



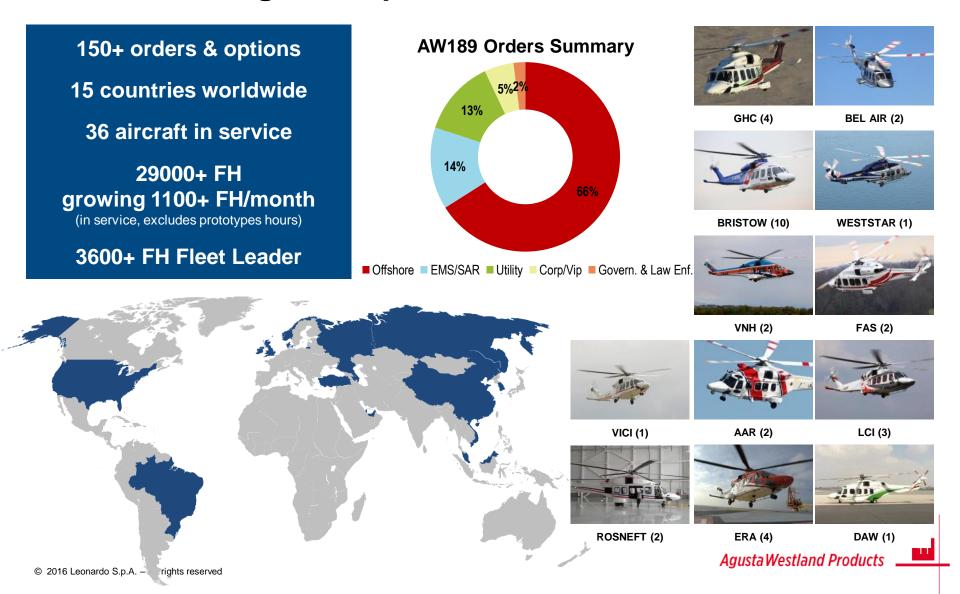
SW-4 'Solo'



Designed for long range, all-weather, day and night, deep water missions typical of Offshore operations, maximising operational capability and minimising cost



AW189: Leading the Super Medium Class

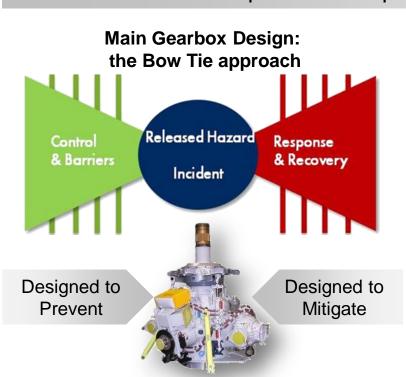


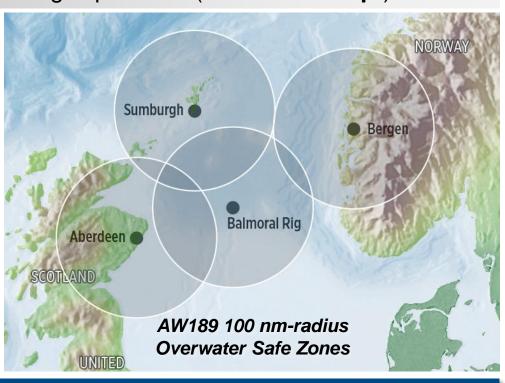


AW189: Raising the Safety Benchmark

AW189 unique 50 min MGB dry-run

allows new operational & planning capabilities (ETOPS concept)





The only helicopter exceeding the latest certification / OGP standards with the unique 50 min dry-run capability and Full Ice Protection

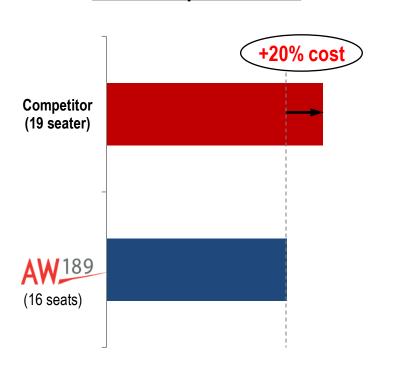


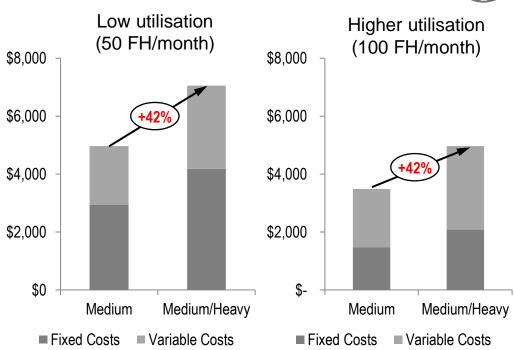
AW189: Affordability and Attractiveness

Total DOC per seat-mile

Total DOC per FH by Weight Class







AW189 is more affordable than heavier 19-seaters and is a flexible solution for both long and short distances



AW189: Chosen to Deliver SAR Missions in the UK





SAR Configuration

- Dual rescue hoist
- Comprehensive medical suite
- Full icing protection
- 4-axis autopilot with SAR Modes
- Advanced NVG Glass Cockpit
- Integrated Mission Console & Sensors Suite
- Surveillance Weather Radar
- Multiband Communication Suite
- Multi-beacon Direction Finder

Meeting long-range, high endurance requirement for SAR missions in the most demanding operational, environmental and weather conditions



AW189: New Product Enhancements

Major Achieved / Ongoing Developments

- ✓ SAR and VIP configurations
- ✓ LIPS / FIPS
- ✓ OPLS System
- ✓ Improved OEI capabilities
- Improved Category A PC1/PC2e from oil rigs
- High-capacity baggage stowage and cabin stowage options
- Optimized airframe and new enhanced role equipment
- Automatic oil rig approach
- RNP 0,3 all phases of flight
- FCOM





The market-leading intermediate twin-engine helicopter. The benchmark for safety design features, performance capabilities and productivity in challenging multi-role operations all over the world.



AW139: the Consolidated Benchmark in the Oil & Gas

1030+ aircraft sold 72 countries 862 aircraft in service ~ 1.90

~260 Customers ~ 1.900.000 FH



ALASKA & CANADA



GULF OF MEXICO



BRAZIL



ARGENTINA



NORTH SEA



MEDITERRANEAN SEA



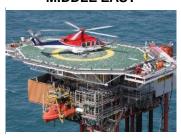
NIGERIA



KAZAKHSTAN



MIDDLE EAST



WEST AFRICA



INDIA & PAKISTAN



MALAYSIA



AUSTRALIA &
NEW ZEALAND

315 helicopters (37%) in service in Oil & Gas since 2005 52% of intermediate helicopters delivered in the Oil & Gas in the last 10 years are AW139

AW 169

Next Generation Versatility



Ideally suited to the demanding offshore mission, capable of carrying up to 10 passengers in comfort and safety. Exceeding the latest regulatory requirements.



AW169: Certification completed, getting into the Market

160+ aircraft 26 countries ~70 Customers 42 aircraft in service 6.500+ FH (+3.500 FH on flight tests)

Three AW169s set for Norwegian offshore operations



"The new agreement will provide us with a safe and good helicopter service, at a lower price than the current agreement."

Erik Blom, director of pilot services, NCA

All-weather helicopter for Swiss Air-Rescue Rega



"With the new rescue helicopter, we will be able to extend our scope of operations and in the future come to the aid of more people in distress than ever before."

Ernst Kohler, CEO of Rega

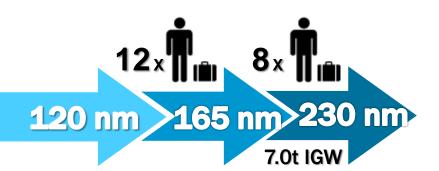


AW Family: Delivering Modular & Affordable Flexibility

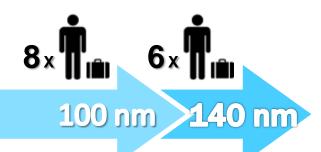








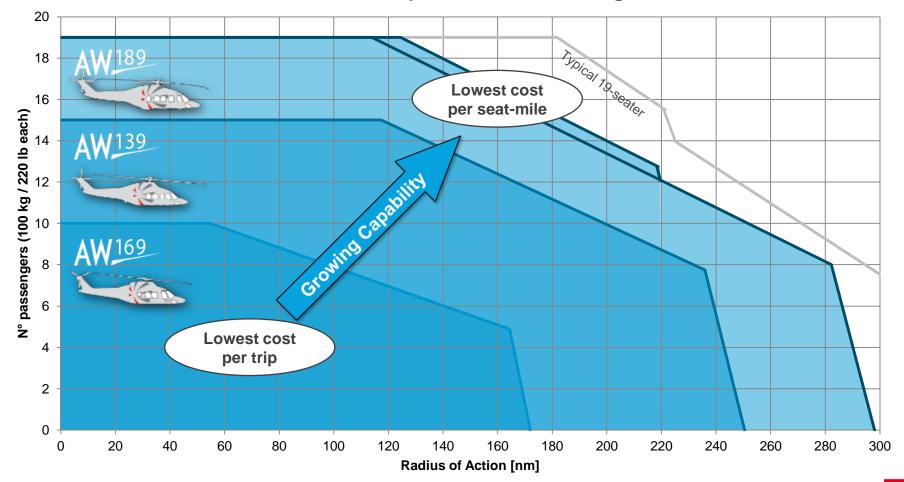






AW Family: Economic Productivity Chart

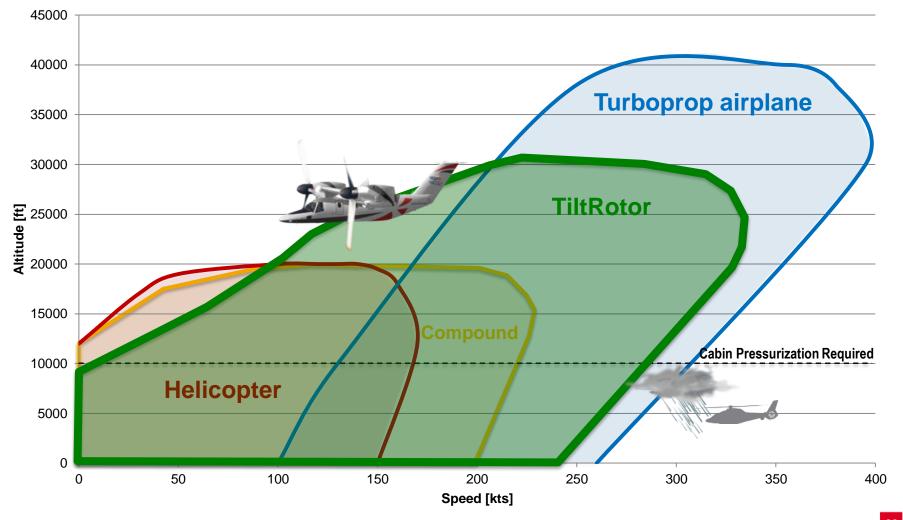
Lowest cost per seat-mile offering





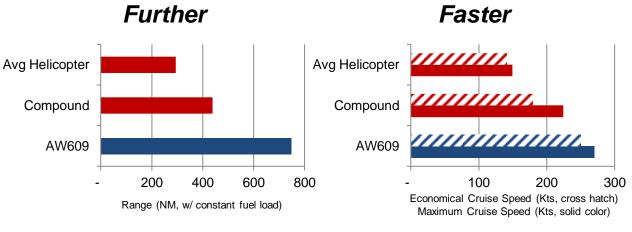


The New Frontier of the Vertical Flight

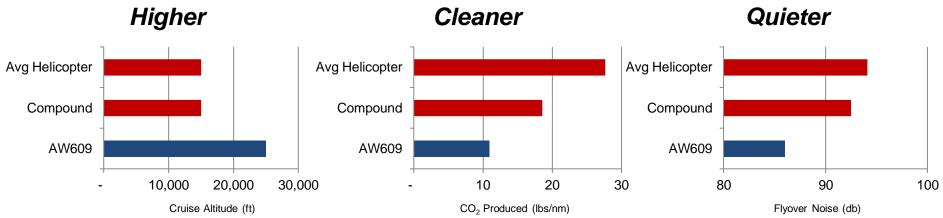




The AW609 Advantage







Only the AW609 gives you VTOL, high speed, long range flight in the safety and comfort of altitudes above the weather, with a cleaner, quieter footprint than conventional or compound helicopters

Assumptions: Avg Helicopter is the average of 17,000-27,000 lb MTOW class conventional helicopters. Range is based upon a constant fuel load across all aircraft types.



Looking Forward: the NextGen Tilt Rotor



A ~20 pax aircraft that cruises at 330+ kts with a >700 nm Range Payload/Fuel trade-off possible to extend the range even further



